



John,

I am sitting in the dining room of Forman's just prior to opening and I felt compelled to write you a note to acknowledge our working relationship for some eight years now. This is a spectacular looking space and everything is built to last. The design is phenomenal and the coordination of all your engineers and consultants seems to have been honed to a well-oiled machine. Brian Kim as usual has taken care of us above and beyond any expectations.

We have now worked together on Laurel Tavern, Coffee Bar, The Black Boar, Place on Spring, Urbano Pizzeria, 6th Street Tavern, Forman's, Beelmans and you built the kitchen for us at Library Bar. I can honestly say the process has improved on each consecutive build out.

I look forward to the next one which as you know is already in the queue!

Sincerely,

A handwritten signature in blue ink, appearing to read "Will Shanahan", with a long, sweeping underline that extends to the right.

Will Shanahan

ACME Hospitality